City of Maple Ridge

Statement of Financial Information

2019



July 02, 2020

Notice to Reader

The Financial Information Act requires municipalities and other Government organizations to prepare annual financial information and make it available to the public by June 30 each year. On April 16, 2020, the Province announced a number of measures intended to provide some relief for local governments as they respond to the COVID-19 health crisis. One of these measures was to delay the requirement for the 2019 Statement of Financial Information to August 31, 2020.

The information required by the Act for a municipality encompasses audited financial statements and schedules disclosing guarantee and indemnity agreements, employee remuneration and amounts paid to suppliers for the provision of goods and services.

A detailed extract of the regulations accompanies this introduction and explains in some detail the nature of this information.

Curl

Catherine Nolan, CPA, CGA Corporate Controller

Compliance with the Financial Information Regulation

The Financial Information Act (the Act) identifies organizations that must prepare financial information and make it available to the public within six months of their fiscal year end. The deadline for the 2019 financial information requirement was extended to August 31, 2020 as a result of the COVID-19 pandemic. The City of Maple Ridge (the City) is one of the organizations identified and therefore the attached **Statement of Financial Information** has been prepared in order to comply with this legislation.

The Financial Information Regulation specifies the required content for these statements and schedules. As such, the City's Statement of Financial Information includes the following:

- The **2019 Consolidated Financial Statements**, including a Schedule of Debt (Schedule 4). The statements are prepared in accordance with generally accepted accounting principles and include the accounting policies followed in preparing the financial statements.
- The **2019 Schedule of Guarantee and Indemnity Agreements** includes a list of financial guarantees and indemnity agreements in force at December **31**, 2019. The list includes the names of the entities and the amount of money involved.
- The **2019** Schedule of Remuneration and Expenses for elected officials and employees. For elected officials the Schedule includes an alphabetical list of each member of Council, the total amount of remuneration paid, the value of benefits received and the total amount of expenses paid to or on behalf of that Council member during 2019. For employees, the schedule includes an alphabetical list of each employee earning in excess of \$75,000, the total amount of remuneration paid and the total amount of expenses paid to or on behalf of that employee earning in excess paid to or on behalf of that employee earning in excess paid to or on behalf of that employee during 2019. The total amount of expenses paid to or on behalf of that employee during 2019. The total amount of expenses recorded includes only expenses reimbursed with City funds. Expenses reimbursed by other organizations are excluded. In addition, the schedule includes a total paid to all other employees during 2019 where earnings are less than the \$75,000 threshold.
- The **2019 Statement of Severance Agreements** includes the number of severance agreements made during 2019 by the City in respect of non-union employees and the number of equivalent months gross salaries represented by these agreements.
- The 2019 Schedule of Payments for the Provision of Goods or Services includes an alphabetical list of the individuals or corporations where the total amount paid during 2019 exceeds \$25,000. In addition, the schedule includes a total of all amounts paid to all other suppliers during 2019 where the amounts paid are less than the \$25,000 threshold.

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Financial Statements and Auditor's Report

For the Year Ended December 31, 2019



City of Maple Ridge - Statement of Financial Information Page 8 of 55 The information in this report is the responsibility of management. The consolidated financial statements have been prepared in accordance with Canadian Public Sector accounting guidelines as outlined under "Significant Accounting Policies". These include some amounts based on management's best estimates and careful judgment.

Management maintains a system of internal accounting controls to provide reasonable assurance that assets are safeguarded and that transactions are authorized, recorded, and reported properly. Management also administers a program of proper business compliance.

BDO Canada LLP, the Municipality's independent auditors have audited the accompanying financial statements. Their report accompanies this statement.

Council carries out its responsibility for the consolidated financial statements jointly with its Audit and Finance Committee. The Committee meets with management on a scheduled basis and at least semi-annually with BDO Canada LLP to review their activities and to discuss auditing, internal control, accounting policy, and financial reporting matters.

BDO Canada LLP has unrestricted access to the Municipality and Council. Council approves the consolidated financial statements and reviews the recommendations of the independent auditors for improvements to controls as well as the actions of management to implement such recommendations.

Al Horsman Chief Administrative Officer

Trevor Thompson, BBA, CPA, CGA Chief Financial Officer



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Independent Auditor's Report

To the Mayor and Council of the City of Maple Ridge

Opinion

We have audited the consolidated financial statements of the City of Maple Ridge (the "City"), which comprise the consolidated Statement of Financial Position as at December 31, 2019, and the consolidated Statements of Operations, Change in Net Financial Assets and Cash Flows for the year then ended, and notes and schedules, comprising a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2019 and its results of operations, changes in net financial assets, and cash flows or the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

BDO Canada LLP, a Canadian limited liability partnership, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Vancouver, British Columbia June 9, 2020

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Consolidated Statement of Financial Position as at December 31, 2019

	2019		2018
Financial Assets			
Cash and cash equivalents (Note 1) Portfolio investments (Note 2) Accounts receivable (Note 3) Recoverable local improvements (Note 4) Other assets (Note 5) Inventory available for resale	\$ 63,790,576 164,538,143 16,882,073 1,693,971 797,977 <u>56,169</u> 247,758,909	\$	22,186,741 201,666,082 15,515,417 1,379,072 779,813 2,459,585 243,986,710
Liabilities			
Accounts payable and accrued liabilities (Note 6) Deferred revenue (Note 8) Restricted revenue (Note 9) Refundable performance deposits and other Employee future benefits (Note 10) Debt (Note 11, Schedule 4)	31,126,120 16,801,812 36,581,674 23,625,735 3,999,000 <u>23,291,350</u> 135,425,691		24,858,292 15,760,504 35,996,158 21,908,866 4,662,100 25,822,631 129,008,551
Net Financial Assets	 112,333,218		114,978,159
Non Financial Assets Tangible capital assets (Note 12, Schedule 5) Undeveloped land bank properties (Note 13) Supplies inventory Prepaid expenses	 1,094,315,052 15,526,529 317,502 <u>665,550</u> 1,110,824,633	_	1,027,400,677 15,526,529 326,363 471,486 1,043,725,055
Accumulated Surplus (Note 14)	\$ 1,223,157,851	\$	1,158,703,214

Al Horsman Chief Administrative Officer

Trevor Thompson, BBA, CPA, CGA Chief Financial Officer

The accompanying summary of significant accounting policies and notes to the Consolidated Financial Statements are an integral part of this statement.

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Consolidated Statement of Operations

For the year ended December 31, 2019

Revenue (Segment Report, Note 21)	Actual 2019	Budget 2019 (Note 18)		Actual 2018
Revenue (Segment Report, Note 21)Taxes for municipal purposes (Note 15)User fees and other revenueGovernment transfers (Note 16)Development revenueInterest and investment incomeGaming revenuesRefinancing and asset disposal gains (losses)Contributed tangible capital assets (Note 12)	\$ 90,205,710 45,678,005 5,427,368 15,026,277 5,636,251 1,703,170 (221,954) 34,156,244 97,611,071	\$ 90,084,654 44,172,582 15,256,425 50,015,589 2,247,988 1,500,000 1,500,000 20,000,000 224,777,238	\$	85,645,660 42,266,363 4,862,137 15,787,623 4,581,311 1,781,613 (1,470,673) <u>29,727,691</u> 183,181,725
Expenses (Segment Report, Note 21) Protective services Transportation services Recreation and cultural Water utility Sewer utility General government Planning, public health and other	39,230,587 20,748,185 19,176,835 13,952,992 12,427,643 16,477,245 <u>11,142,947</u> .33,156,434	 42,909,582 23,899,352 22,485,994 16,056,086 14,020,250 18,475,279 <u>6,916,183</u> 144,762,726	_	37,458,755 19,445,582 18,754,440 13,787,153 11,688,964 15,252,598 <u>6,030,684</u> 122,418,176
Annual Surplus Accumulated Surplus - beginning of year Accumulated Surplus - end of year (Note 14)	 64,454,637 58,703,214 223,157,851	 80,014,512 158,703,214 238,717,726		60,763,549 097,939,665 158,703,214

The accompanying summary of significant accounting policies and notes to the Consolidated Financial Statements are an integral part of this statement.

Consolidated Statement of Change in Net Financial Assets For the year ended December 31, 2019

	Actua 2019		Actual 2018
Annual Surplus Add (Less): Change in Tangible Capital Assets	\$ 64,454,63	37 \$ 80,014,512	\$ 60,763,549
Acquisition of tangible capital assets	(92,131,84		(74,540,940)
Amortization	21,257,45		21,168,109
Proceeds from disposal of tangible capital assets	928,43		183,461
(Gain) loss on disposal of tangible capital assets	3,031,57		
	(66,914,37	'5) (195,634,922)	(51,255,456)
Change in Other Non Financial Assets			
Decrease (increase) in supplies inventory	8,86		37,523
Decrease (Increase) in prepaid expenses	(194,06		823,140
	(185,20	3) -	860,663
Increase (decrease) in Net Financial Assets	(2,644,94	1) \$ (115,620,410)	10,368,756
Net Financial Assets beginning of the year	114,978,15	9 <u>114,978,159</u>	104,609,403
Net Financial Assets (Net Debt) end of the year	\$ <u>112,333,21</u>	.9 \$ <u>(642,251</u>)	\$ <u>114,978,159</u>

The accompanying summary of significant accounting policies and notes to the Consolidated Financial Statements are an integral part of this statement

Consolidated Statement of Cash Flow

For the year ended December 31, 2019

	Actual 2019	Actual 2018
Operating transactions	2019	2010
Annual surplus	\$64,454,637	\$60,763,549
Items not utilizing cash	<i>te i, ie i,eei</i>	+ • • • , • • • • • • •
Amortization	21,257,458	21,168,109
Loss on disposal of assets	221,954	1,470,673
Contributed tangible capital assets	(34,156,244)	(29,727,691)
Actuarial adjustment on debt	(359,245)	(321,333)
Restricted revenues recognized	(13,852,584)	(14,711,412)
C C	(26,888,661)	(22,121,654)
Change in non-cash operating items		
Increase in prepaid expenses	(194,064)	823,140
Decrease (increase) in supplies inventory	8,861	37,523
Decrease (increase) in accounts receivable	(1,366,656)	(851,984)
Decrease (increase) in recoverable local improvements	(314,899)	(252,825)
Decrease (increase) in other assets	(18,164)	(16,605)
Increase (decrease) in accounts payable and accrued liabilities	6,267,828	4,062,541
Increase (decrease) in deferred revenue	1,041,308	1,562,321
Increase (decrease) in refundable performance deposits	1,716,869	(1,494,848)
Increase (decrease) in employee future benefits	(663,100)	94,800
	6,477,983	3,964,063
Cash provided by operating transactions	44,043,959	42,605,958
Capital transactions		
Proceeds on disposal of tangible capital assets	928,432	183,461
Cash used to acquire tangible capital assets	<u>(57,975,597)</u>	(44,813,249)
	(57,047,165)	(44,629,788)
Investing transactions		
Proceeds on disposal of land available for sale	5,213,038	1,582,750
Decrease (increase) in portfolio investments	37,127,939	(13,948,231)
	42,340,977	(12,365,481)
Financing transactions		
Debt repayment	(2,172,036)	(2,129,743)
Collection of restricted revenues	14,438,100	11,073,918
	12,266,064	8,944,175
Increase (decrease) in cash and cash equivalents	41,603,835	(5,445,136)
Cash and cash equivalents - beginning of year	22,186,741	27,631,877
Cash and cash equivalents - end of year	\$63,790,576	\$22,186,741

The accompanying summary of significant accounting policies and notes to the Consolidated Financial Statements are an integral part of this statement

Summary of Significant Accounting Policies For the year ended December 31, 2019

The City of Maple Ridge (the "City") is a municipality in the province of British Columbia and operates under the provisions of the Community Charter. The City provides municipal services such as fire, public works, planning, parks, recreation and other general government services.

(a) Reporting Entity and Basis of Consolidation

These financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards (PSAS) using guidelines developed by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

They consolidate the activities of all of the funds of the City and the City's wholly owned subsidiaries C.D.M.R. Developments Ltd. and Maple Ridge Municipal Holdings Ltd. Transactions between the City's funds and wholly owned subsidiaries have been eliminated and only transactions with outside entities are reported.

(b) Basis of Accounting

The basis of accounting followed in these financial statements is the accrual method and includes revenues in the period in which the transactions or events occurred that gave rise to the revenues and expenses in the period the goods and services were acquired and a liability was incurred.

(c) Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of business.

(d) Tangible Capital Assets

Tangible capital assets are a special class of non-financial assets and are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation and installation costs, design and engineering fees, legal fees and site preparation costs. Interest costs are not capitalized during construction. Amortization is recorded on a straight line basis over the estimated life of the tangible capital asset commencing once the asset is put into use. Assets under construction are not amortized. Contributed tangible capital assets are recorded at estimated fair value at the time of the contribution and are also recorded as revenue.

Estimated useful lives of tangible capital assets are as follows:

Buildings (including building components)	7 to 50 years
Transportation network	10 to 75 years
Storm sewer system	10 to 75 years
Fleet and equipment	8 to 20 years
Technology	3 to 25 years
Water system	10 to 85 years
Sanitary sewer system	30 to 75 years
Furniture and fixtures	3 to 20 years
Structures	15 to 75 years

Natural resources, works of art and historic assets are not recorded as assets in these consolidated financial statements.

(e) Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard.

A liability for remediation of a contaminated site is recognized when a site is not in productive use or an unexected event occurs and the following criteria are met:

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standards;
- iii. the City is directly responsible or accepts responsibility;
- iv. it is expected that future economic benefits will be given up; and
- v. a reasonable estimate of the amount can be made.

The liability is recognized as management's best estimate of the cost of remediation and postremediation, including operation, maintenance and monitoring, that are an integral part of the remediation strategy for a contaminated site. Management has assessed its potential liabilities for contamination, including sites that are no longer in productive use and sites for which the City accepts responsibility. There were no such sites that had contamination in excess of an environmental standard requiring remediation at this time, therefore no liability was recognized at December 31, 2019 or December 31, 2018.

(f) Landfill Closure and Post Closure Costs

The Ministry of Environment establishes certain requirements for the closure and post closure monitoring of landfill sites. The obligation for closure and post closure costs associated with the City's former landfill is based on the present value of estimated future expenses. (Note 6)

(g) Expense Recognition

Expenses are recorded using the accrual basis of accounting whereby expenses are recognized as they are incurred and measurable based upon receipt of goods and services and/or the legal obligation to pay.

(h) Revenue Recognition Taxation

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. Annual levies for non-optional municipal services and general administrative services are recorded as taxation for municipal purposes in the year they are levied. Taxes receivable are recognized net of an allowance for anticipated uncollectable amounts. Levies imposed by other taxing authorities are not included as taxes for municipal purposes.

Through the British Columbia Assessments' appeal process, taxes may be adjusted by way of supplementary roll adjustments. The effects of these adjustments on taxes are recognized at the time they are awarded.

User fees and other revenue

Charges for sewer and water usage are recorded as user fees and other revenue when the services are provided.

Government transfers

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Government transfers are recorded as deferred revenue when transfer stipulations give rise to a liability and are recognized in the statement of operations as the stipulated liabilities are settled.

Development revenues

Receipts that are restricted by the legislation of senior governments or by agreement with external parties are a liability of the municipality and are reported as Restricted Revenues at the time they are received. When qualifying expenditures are incurred Restricted Revenues are brought into revenue as development revenue.

Investment income

Investment income is recorded on the accrual basis and recognized when earned. Investment income is allocated to various reserves and operating funds on a proportionate basis.

To the extent that financial instruments have no stated rate of return, investment income is recognized as it is received.

Contributed tangible capital assets

Subdivision developers are required to provide subdivision infrastructure such as streets, lighting, sidewalks, and drainage etc. Upon completion, these assets are turned over to the City. Tangible capital assets received as contributions are recorded at their estimated fair value at the date of receipt and are also recorded as revenue.

(i) Use of estimates/measurement uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant areas requiring use of management estimates relate to the useful lives of tangible capital assets, determination of employee future benefits, landfill closure and post closure obligations, the outcome of litigation and claims, and the percentage of completion of buildings and subdivision inspections. Actual results could differ from those estimates.

(j) Budget figures

The budget figures reported in the Consolidated Financial Statements represent the 2019 component of the Financial Plan Bylaw adopted by Council on May 14, 2019.

(k) Financial instruments

The City's financial instruments consist of cash and cash equivalents, portfolio investments, accounts receivable, recoverable local improvements, other assets, accounts payable and accrued liabilities, refundable performance deposits and debt. Unless otherwise indicated, it is management's opinion that the City is not exposed to any significant interest, credit or currency risks arising from these financial instruments.

(I) Cash and cash equivalents

Cash and cash equivalents are comprised of the amounts held in the City's bank accounts and investments with an original maturity date of three months or less.

(m) Portfolio Investments

Investments with an original maturity date of more than three months from the date of acquisition are reported as portfolio investments. Investments and pooled investments are reported using the cost method. Provisions for declines in the market value of investments are recorded when they are considered to be other than temporary. Declines in the market values of investments are considered to be other than temporary when the carrying value exceeds market value for more than three years.

(n) Basis of segmentation (Segment Report, Note 21)

Municipal services have been segmented by grouping services that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest expense is allocated to functions based on the purpose of specific borrowings.

(o) Employee future benefits

The City and its employees make contributions to the Municipal Pension Plan, and the employees accrue benefits under this plan based on service. The City's contributions are expensed as incurred. As this is a multi-employer plan, no liability is attributed to the City and no liability is recorded in the financial statements. (Note 20)

Sick leave benefits and retirement severance benefits are also available to the City's employees. The costs of these benefits are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefit plans are accrued based on projected benefits prorated as the employees render services necessary to earn the future benefits. (Note 10)

Notes to the Consolidated Financial Statements For the year ended December 31, 2019

1. Cash and cash equivalents

Cash and cash equivalents as at December 31, 2019 were comprised as follows:

		<u>Dec 31, 2018</u>	
Cash Cash equivalents	\$	14,879,814 48,910,762	\$ 11,960,755 10,225,986
	\$	63,790,576	\$ 22,186,741

Cash equivalents were comprised of high-interest savings accounts or term deposits held at Canadian banking institutions with effective interest rates of **2.46% to 2.56%** (2.46% for 2018).

Additionally, the City holds cash and cash equivalents of **\$5,101,141** (\$3,281,038 for 2018) and agreements and interest receivable of **\$376,091** (\$193,474 for 2018) for trusts which are not reported elsewhere in the financial statements. They are held for the following trusts:

	De	Balance ec 31, 2018	Interest Earned	Receipts	Disbursements		Balance Dec 31, 2019
Latecomer Fees Cemetery Perpetual Care	\$	112,386 1,206,022	\$ - 33,712	\$ 749,326 66,891	\$ 443,712 33,712	\$	418,000 1,272,913
Election Surplus Metro Vancouver Sewer & Drainage		7,187 569.083	168	1,095 2.533.769	- 1.162.242		8,450 1.940.610
District		509,065	-	2,555,709	1,102,242		1,940,010
Albion Dyking District	\$	<u>1,579,834</u> <u>3,474,512</u>	\$ <u>834</u> 34,714	\$ 276,062 3,627,143	<u>19,471</u> \$ <u>1,659,137</u>	\$_	<u>1,837,259</u> 5,477,232

2. Portfolio Investments

Portfolio investments include Canadian bank notes and BC Credit Union term deposits with effective interest rates of 2.12% - 5.65%. A portion of the bank notes held have interest payments linked to the performance of a set of equities or a financial index without stated or certain interest rates. For these investments, income is recognized as it is received; in 2019 returns were positive and ranged to 4.0%. In 2019 gains were \$Nil (\$Nil for 2018). The City does not hold any asset backed commercial paper or hedge funds.

The carrying value of securities is based on the cost method whereby the cost of the security is adjusted to reflect investment income that is accruing and any permanent decline in market value. During the term of individual investments there will be fluctuations in market values. Such fluctuations are considered normal, and if held to maturity, market value will be equal to face value.

The carrying value of Portfolio Investments at December 31, 2019 was **\$164,538,143** (\$201,666,082 for 2018). The market value at December 31, 2019 was **\$165,918,543** (\$201,793,693 for 2018).

3. Accounts Receivable

	<u>2019</u>		<u>2018</u>
Property Taxes	\$ 5,377,516	\$	5,035,959
Other Governments	2,375,904		2,447,778
General and Accrued Interest	3,816,092		4,467,405
Development Cost Charges	 <u>5,564,102</u>	_	3,645,582
	17,133,614		15,596,724
Less: Allowance for Doubtful Accounts	 <u>(251,541</u>)		(81,307)
	\$ 16,882,073	\$_	15,515,417

4. Recoverable Local Improvements

The City provides interim financing for certain geographically localized capital projects. It recovers these amounts from benefiting property owners. Interest rates are established at the outset of the process and are a function of borrowing rates at the time. Repayment is typically made over fifteen years.

5. Other Assets

Debt Reserve Fund:

The Municipal Finance Authority of British Columbia (MFA) provides capital financing for regional districts and their member municipalities. The MFA is required to establish a Debt Reserve Fund. Each regional district, through its member municipalities who share in the proceeds of a debt issue, is required to pay into the Debt Reserve Fund certain amounts set out in the debt agreements. The MFA pays into the Debt Reserve Fund these monies from which interest earned thereon less administrative expenses becomes an obligation to the regional districts. It must then use this fund, if at any time there are insufficient funds, to meet payments on its obligations. If this occurs, the regional districts may be called upon to restore the fund.

Upon the maturity of a debt issue the unused portion of the Debt Reserve Fund established for that issue will be discharged to the City. The City has estimated that there is only a remote possibility that these funds will not be recovered and therefore these funds have been included in Other Assets of **\$797,977** (\$779,813 for 2018).

6. Accounts Payable and Accrued Liabilities

	<u>2019</u>	<u>2018</u>
Accounts Payable:		
General	\$ 11,368,913	3 \$ 9,663,468
Other Governments	12,029,889	11,372,311
Salaries and Wages	2,071,496	1,860,221
	25,470,298	3 22,896,000
Accrued Liabilities:		
Landfill Liability	4,078,820	519,227
Vacation Pay	547,507	484,008
Other Employment Benefits	1,029,495	959,057
	5,655,822	1,962,292
	\$ <u>31,126,120</u>	\$ 24,858,292

The City's Landfill closed in 1989 and legislation requires closure and post closure care of solid waste landfill sites. Closure is estimated to be completed in 2030 and includes final covering, landscaping, erosion control, leachate and gas management. Post closure requirements extend for 30 years beyond completion of the closure plan and includes inspection and maintenance of the final covering, ground water monitoring, gas management systems operations, inspections and annual reports.

The liability recognized in the consolidated financial statements is the present value of the expected future cash flows for the closure and post closure care activities and is subject to measurement uncertainty. The inflation rate used is 2% and the discount rate is 2.43%. The recognized amounts are based on the City's best available information as at the financial statement reporting date and will be updated as new information becomes available. The unfunded liability for the landfill will be paid for per the annual approved Financial Plan.

7. Contingencies, Commitments and Unrecognized Liabilities:

(a) Third Party Claims

Where losses related to litigation are likely and can be reasonably estimated management accrues its best estimate of loss. These amounts are included in accounts payable and accrued liabilities.

There are various other claims by and against the City, the outcome of which cannot reasonably be estimated. Any ultimate settlements will be recorded in the year the settlements occur and are not expected to be material.

(b) Contractual Obligations

In 1998 the City entered into an agreement to purchase ice sheet time for five years commencing in 1999, with five five-year renewal options. In 2018, the agreement was renewed for an additional five-year period. The minimum annual payment due for the provision of ice time is \$638,000. Additional ice time is purchased separately. These payments are recorded as expenses when the ice time is provided.

(c) Unrecognized Liability

The City holds shares in a non-profit organization that provides protective services to its members. Should the organization dissolve or the City choose to withdraw from the organization the City would be liable for its proportionate share of any debt the organization held at that time. The liability is expected to be discharged over time through payments by the City and others for the provision of these services by the organization. Due to the ongoing operations of the organization the liability could only be quantified if the City chose to withdraw. Consequently no liability has been recognized in these financial statements.

8. Deferred Revenues

Deferred revenues held by the City were comprised as follows:

		Prepaid Taxes				Conn Reve		
Paginning balance	¢	<u>2019</u> 7 216 122	\$	<u>2018</u>	\$	<u>2019</u>	¢	<u>2018</u>
Beginning balance Deferred during the year	\$	7,216,123 15,011,307	Φ	6,864,267 14,250,434	φ	1,694,045 1,274,748	\$	1,035,037 1,370,294
Revenue recognized	<u> </u>	(14,625,327)		(13,898,578)	<u> </u>	(1,504,482)		(711,286)
Ending balance	⇒_	7,602,103	⇒_	7,216,123	\$ <u>_</u>	1,464,311	⇒_	1,694,045
		Ot	her			Тс	tal	
		Ot	her			Tc Deferred		enues
		0t <u>2019</u>	her	<u>2018</u>				enues 2018
Beginning balance	\$		her \$	<u>2018</u> 6,298,878	\$	Deferred		
Beginning balance Deferred during the year	\$	<u>2019</u>			\$	Deferred 2019	Reve	2018
0 0	\$	<u>2019</u> 6,850,336		6,298,878	\$	Deferred <u>2019</u> 15,760,504	Reve	<u>2018</u> 14,198,182

9. Restricted Revenues

Restricted revenues held by the City were comprised as follows:

		Development Cost Charges				kland on Charges		
		<u>2019</u>		<u>2018</u>	<u>2019</u>		<u>2018</u>	
Beginning Balance	\$	23,825,078	\$	29,546,672	\$ 1,519,694	\$	1,163,951	
Collections and interest		10,732,980		6,275,172	226,755		355,745	
Disbursements - operating		(387,753)		(398,474)	-		-	
Disbursements - capital		<u>(8,506,876</u>)		(11,598,291)	 (4,213)		-	
Ending Balance	\$ <u></u>	25,663,429	\$	23,825,079	\$ 1,742,236	\$	1,519,696	

	Other Restricted Revenues				venues		
	<u>2019</u>		<u>2018</u>		<u>2019</u>		<u>2018</u>
Beginning Balance	\$ 10,651,386	\$	8,923,031	\$	35,996,158	\$	39,633,654
Collections and interest	3,478,365		4,443,001		14,438,100		11,073,918
Disbursements - operating	(87,195)		(63,012)		(474,948)		(461,486)
Disbursements - capital	 (4,866,547)		(2,651,637)		(13,377,636)		(14,249,928)
Ending Balance	\$ 9,176,009	\$	10,651,383	\$	36,581,674	\$	35,996,158

10. Employee Future Benefits

The City provides employee future benefits in the form of severance benefits and vested and non-vested sick leave to qualifying employees. These benefits are not separately funded.

Severance benefits are cash settlements paid to employees who cease their employment with the City after a specified period of time. Employees hired before February 11, 1999 qualify for five days pay per year of employment, provided they either work a minimum of 20 years with the City or retire as defined by the Public Sector Pension Plan Act. Full time employees hired after February 11, 1999 qualify for 20 days pay provided they work a minimum of 10 years with the City and retire as defined by the Public Sector Pension Plan Act.

The City permits regular employees to accumulate up to 18 days per year of service for future illnesses up to a maximum of 250 days. For certain qualifying employees a portion of this benefit vests; for the balance, this benefit does not vest and cannot be converted to any other type of benefit.

An actuarial valuation of these benefits was performed to determine the City's liability and accrued benefit obligation as at December 31, 2018 and updated for December 31, 2019. The valuation resulted in a cumulative unamortized actuarial gain of \$669,600 at December 31, 2019, (cumulative unamortized gain of \$861,200 for 2018). Actuarial gains or losses are amortized over the expected average remaining service life of employees. The benefit liability at December 31, 2019 was \$3,999,000, (\$4,662,100 for 2018) comprised as follows:

	nefit obligation, beginning of year	\$	<u>2019</u> 3,800,900	\$	<u>2018</u> 4,932,200
Add:	Current service costs Interest on accrued benefit obligation		169,000 107,800		397,600 143,900
Less:	Actuarial (gain)/loss Benefits paid during the year		116,500 (864,800)		(1,192,800) (480,000)
Accrued benefit obligation, end of year			3,329,400		3,800,900
Add: Unamortized actuarial gain Accrued Benefit liability		_	669,600 3,999,000	_	861,200 4,662,100

Actuarial assumptions used to determine the City's accrued benefit obligation are as follows:

	<u>2019</u>	<u>2018</u>
Discount rate (long-term borrowing rate)	3.00 %	3.00 %
Expected future inflation rate	2.00 %	2.00 %
Merit and inflationary wage and salary increases averaging	2.63 %	2.68 %
Estimated average remaining service life of employees (years)	11.0	11.0

11. Debt (Schedule 4)

The City obtains debt instruments through the Municipal Finance Authority (MFA), pursuant to security issuing bylaws under authority of the Community Charter, to finance certain capital expenditures. Debt is reported net of Sinking Fund balances and interest expense is reported net of Sinking Fund earnings.

The City carries no debt for others.

The following debenture debt amounts plus projected Sinking Fund earnings are payable over the next five years and thereafter are as follows:

	<u>Debt Payments</u>
2020	\$ 2,215,521
2021	2,260,235
2022	2,306,211
2023	2,353,485
2024	2,402,094
Thereafter	7,497,538
Sinking Fund earnings	4,256,266
	\$ 23.291.350

The City has the following authorized but un-issued financing available as at December 31, 2019:

<u>L/A Bylaw</u>	<u>L/A Amount</u> <u>L/A I</u>	<u>Bylaw</u>	<u>L/A Amount</u>
#6558	\$ 6,000,000 #65	560 \$	275,000
#6679	1,100,000 #73	370	3,500,000
#7371	7,000,000 #73	372	8,500,000
#7373	1,000,000 #73	374	2,500,000
#7375	1,000,000 #73	376 <u>-</u>	2,500,000
#7377	23,500,000 Tota	l _	56,875,000

12. Tangible Capital Assets

-	Net boo	ok value	
	<u>2019</u>		<u>2018</u>
Land	\$ 262,677,920	\$	234,687,064
Buildings	68,972,370		48,668,723
Transportation network	219,676,251		226,678,101
Storm sewer system	219,574,011		215,378,001
Fleet and equipment	16,931,360		16,476,349
Technology	5,418,867		4,891,574
Water system	131,621,388		125,869,323
Sanitary sewer system	136,838,710		130,908,256
Other	 32,604,171		23,843,288
	\$ 1,094,315,050	\$	1,027,400,677

For additional information, see the Schedule of Tangible Capital Assets (Schedule 5)

During the year there were no write-downs of assets (2018 - \$Nil). In addition, the fair value of roads and related infrastructure, underground networks and land contributed to the City totaled \$34,156,244 (\$29,727,691 for 2018) and was capitalized and recorded as revenue at the time of recognition.

Natural assets, works of art, artifacts, cultural and historic assets are not recorded as assets in these financial statements. The City controls various works of art and historical treasures including artifacts, paintings, sculptures and mosaics located at City sites and public display areas.

13. Undeveloped Land Bank

The City owns property in various areas identified for future growth in the Official Community Plan. These properties are not currently used in the provision of service to the citizens of Maple Ridge. The properties represent a strategic, non-renewable resource available for the advancement of Council's strategic plan.

14. Accumulated Surplus

Accumulated Surplus is comprised of operating surpluses and equity in tangible capital assets held in the general, sewer and water funds as well as reserves. Accumulated surplus for 2019 is \$1,223,157,851 (\$1,158,703,214 for 2018) and is distributed as follows:

		2019		2010
Operating surplus (Schedule 1)	General Sewer Water	\$ 7,622,57 7,216,55 <u> </u>	2	11,111,456 8,512,633 <u>13,799,283</u> 33,423,372
Equity in the capital funds (Schedule 2)	General Sewer Water	813,910,86 137,959,46 <u>135,053,57</u> 1,086,923,90	6 <u>3</u>	761,597,886 132,175,506 <u>127,272,400</u> 1,021,045,792
Reserves (Schedule 3)	Funds Accounts	33,375,90 <u>72,500,77</u> 105,876,68	7	39,570,150 <u>64,663,900</u> 104,234,050
Accumulated Surplus		\$ <u>1,223,157,85</u>	_	1,158,703,214

2019

2018

15. Property Tax Levies

In addition to its own tax levies, the City is required to collect taxes on behalf of various other taxing authorities. These include the provincial government for local school taxes, incorporated dyking districts located within the City and organizations providing regional services in which the City has become a member. Taxes levied for other agencies are not included in City revenues. Total tax levies were comprised as follows:

		<u>2019</u>	<u>2019 Budget</u>			<u>2018</u>
Municipal Tax Levies	\$	90,205,710	\$	90,084,654	\$	85,645,660
Levies for other authorities						
School taxes		38,718,718		38,726,439		36,281,590
Translink		6,929,231		6,928,774		6,139,075
British Columbia Assessment		1,142,457		1,142,361		1,074,697
Metro Vancouver Regional District		1,232,350		1,230,808		1,131,973
Dyking Districts		700,801		700,823		648,834
Municipal Finance Authority		5,671	_	5,670	_	5,052
Total Collections for Others	_	48,729,228	_	48,734,875	_	45,281,221
Total Tax Levies	\$	138,934,938	\$	138,819,529	\$_	130,926,881

16. Government Transfers

Government transfers recognized as revenues during the year were comprised of the following:

	<u>20</u>) <u>19</u>		<u>2018</u>			
	Capital		Operating		Capital		Operating
Federal Gov't	\$ 269,954	\$	653,340	\$	252,368	\$	300,941
Provincial Gov't	1,438,038		1,307,077		1,877,731		1,336,511
TransLink	714,413		994,798		176,370		790,717
Other	 49,747		-		64,975	_	62,524
Total	\$ 2,472,152	\$	2,955,215	\$	2,371,444	\$	2,490,693

17. Expenses and Expenditures by Object

				Capital				
		Operations		Acquisitions	2019 Total	2019 Budget	2018 Total	
Goods and services	\$	67,039,401	\$	56,999,405 \$	124,038,806 \$	5 270,417,771 \$	101,240,006	
Wages and salaries		43,397,280		976,192	44,373,472	47,227,625	43,210,372	
Interest	_	1,462,295	_		1,462,295	2,752,252	1,612,938	
Total		111,898,976		57,975,597	169,874,573	320,397,648	146,063,316	
Amortization expenses		21,257,458		-	21,257,458	21,329,763	21,168,109	
Contributed tangible								
capital assets	_	-	_	34,156,244	34,156,244	20,000,000	<u>29,727,691</u>	
Total Expenses and								
Expenditures	\$	133,156,434	\$_	92,131,841 \$	225,288,275 \$	<u> 361,727,411</u> \$	196,959,116	

18. Budget

Budget amounts represent the Financial Plan Bylaw adopted by Council on May 14, 2019. The Financial Plan anticipated use of surpluses accumulated in previous years to balance against current year expenditures in excess of current year revenues.

The following shows how these amounts were combined:

he following shows how these amounts were cor	nbined:	
	Financial Plan Bylaw	Financial Statement Budget
Revenue	-	0
Taxation	\$ 90,084,654	\$ 90,084,654
User fees and other revenue	44,172,582	44,172,582
Other	70,520,002	70,520,002
Contributed subdivision infrastructure	20,000,000	20,000,000
Total Revenue	224,777,238	224,777,238
Expenses		
Protective services	42,909,582	42,909,582
Transportation services	23,899,352	23,899,352
Recreation and cultural	22,485,994	22,485,994
Water utility	16,056,086	16,056,086
Sewer utility	14,020,250	14,020,250
General Government	18,475,279	18,475,279
Planning, public health and other	6,916,183	6,916,183
Total expenses	144,762,726	144,762,726
Annual Surplus	\$ <u>80,014,512</u>	\$ <u>80,014,512</u>
Less:		
Capital expenditures	216,964,685	
Debt repayment	3,785,954	
Add:		
Interfund transfers	62,869,502	
Amortization	21,329,763	
Borrowing proceeds	56,536,862	
	\$	

19. Contractual Rights

Contributed Tangible Capital Assets

There are a number of development projects in progress throughout the City where there is a requirement for the developer to provide infrastructure to the City, such as roads, sewers, sidewalks and street lighting. The estimated fair value of the infrastructure is recognized as "contributed tangible capital assets" revenue in these consolidated financial statements when the City accepts responsibility for the infrastructure. Estimated fair value is determined at the time the assets are recognized.

20. Municipal Pension Plan

The City of Maple Ridge and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31 2018, the plan has about 205,000 active members and approximately 101,000 retired members. Active members include approximately 40,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as of December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The City of Maple Ridge paid **\$3,438,370** (2018 **\$3,390,825**) for employer contributions while employees contributed **\$2,876,127** (2018 **\$**2,810,502) to the plan in fiscal 2019.

The next valuation will be as at December 31, 2021, with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

21. Segmented Information

The City is a diversified municipal government entity in the province of British Columbia that provides a wide range of services to its citizens. Municipal services have been segmented by grouping activities that have similar service objectives (by function) and separately disclosed in the segment report. Where certain activities cannot be attributed to a specific segment they have been reported as unallocated. The segments and the services they provide are as follows:

Protective Services

Protective Services is comprised of the Ridge Meadows RCMP detachment, the Maple Ridge Fire Department, bylaw enforcement, inspection services and emergency services. Services provided by the segment are focused on protecting the citizens of Maple Ridge.

Transportation Services

Transportation Services is comprised of Engineering, Operations, Drainage and Roads. Services provided by the segment include the construction and maintenance of transportation related infrastructure.

Recreation and Cultural

Recreation and cultural services provides library services, access to recreation facilities and maintains and operates City parks.

Water Utility

The Water Utility, in conjunction with Metro Vancouver, provides safe, clean, reliable water to the residents and businesses of the City of Maple Ridge.

Sewer Utility

The Sewer Utility collects waste water and transports it to treatment plants operated by Metro Vancouver in addition to maintaining the sanitary sewer infrastructure.

General Government

General Government provides administrative, legislative and support services for the City. Functions include financial planning and reporting, information technology, economic development and communications.

Planning, Public Health and Other

This segment is comprised of Planning, Recycling, Cemetery and Social Planning. Activities include land use guidelines, development of the City's official community plan, management of the recycling contract and improving the social well-being of the community.

Unallocated

Unallocated includes revenues that cannot be directly attributed to the activities of an identified functional segment.

22. Subsequent Events

Subsequent to year end, the impact of COVID-19 in Canada and on the global economy increased significantly. As the impacts of COVID-19 continue there could be specific impact on the City, its citizens, employees, suppliers and other third party business associates that could impact the timing and amounts realized on the City's assets and future ability to deliver services and projects. At this time, the full potential impact of COVID-19 on the City is not known. Although disruption from the virus is expected to be temporary, given the dynamic nature of the situation and the potential duration of disruption investments initially declined after the declaration of COVID-19 as a global pandemic and, as at April 30, 2020, had subsequently recovered. During the term of individual investments there are normally, and it is expected there will continue to be, fluctuations in the market values, which if held to maturity, are expected to equal face value. The City's ability to continue delivering non-essential services and employ related staff will depend on the legislative mandates from the various levels of government. The City will continue to focus on collecting receivables, managing expenditures, and if necessary, leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to its citizens.

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Segment Report

Consolidated Report of Segmented Revenue and Expenses

For the year ended December 31, 2019

	Protective Services	Transportation Services	Recreation and Cultural	Water Utility	Sewer Utility	
Revenue						
Tax revenue	\$-	\$-	\$-	\$ 136,202	\$ 948,675	
Other revenues	5,768,318	1,177,415	1,916,341	18,405,712	11,694,648	
Government transfers	92,307	3,040,942	1,080,567	-	186,239	
Development revenue	10,604	1,673,067	6,321,107	4,633,386	2,142,639	
Interest and investment income	-	-	-	-	-	
Gaming Revenues						
Refinancing & asset disposal gain(loss)	(99,201) (1,941,285)	285,394	(446,242)	(447,523)	
Contributed infrastructure		19,076,502	9,013,059	1,727,202	4,260,602	
Total Revenue	5,772,028	23,026,641	18,616,468	24,456,260	18,785,280	
Expenses						
Operating:						
Goods and services	20,866,789	4,404,803	9,333,859	10,211,953	9,168,950	
Labour	16,969,395	5,586,917	6,876,967	1,340,310	608,088	
Debt Servicing	9,519		716,109			
Sub total	37,845,703	9,991,720	16,926,935	11,552,263	9,777,038	
Amortization	1,384,884	10,756,465	2,249,900	2,400,729	2,650,605	
Total Expenses	39,230,587	20,748,185	19,176,835	13,952,992	12,427,643	
Excess (deficiency) of revenue over expenses	\$ <u>(33,458,559</u>) \$ <u>2,278,456</u>	\$ <u>(560,367</u>)	\$ <u>10,503,268</u>	\$ <u>6,357,637</u>	

General Government		Commercial Tower		Planning Public Health & Other		Unallocated		Total 2019 Actual		Total Budget			Total 2018 Actual
\$	-	\$	-	\$	2,185,847	\$	86,934,986	\$	90,205,710	\$	90,084,654	\$	85,645,660
	1,987,978		1,869,798		2,857,795		-		45,678,005		44,172,582		42,266,363
	997,172		-		30,141		-		5,427,368		15,256,425		4,862,137
	284,149		-		(38,675)		-		15,026,277		50,015,589		15,787,623
	-		-		-		5,636,251		5,636,251		2,247,988		4,581,311
							1,703,170		1,703,170		1,500,000		1,781,613
	(330,664)		-		(52,054)		2,809,621		(221,954)		1,500,000		(1,470,673)
	73,279		-		5,600		-	_	34,156,244		20,000,000		29,727,691
	3,011,914		1,869,798		4,988,654		97,084,028		197,611,071		224,777,238		183,181,725
	4,476,338		545,552		8,031,157		-		67,039,401		73,453,088		57,454,958
	9,176,964		-		2,838,639		-		43,397,280		47,227,625		42,182,171
	207,101		479,792		49,774		-	-	1,462,295	_	2,752,252	_	1,612,938
	13,860,403		1,025,344		10,919,570		-		111,898,976		123,432,965		101,250,067
-	1,591,498	_		_	223,377		-	-	21,257,458	_	21,329,763	-	21,168,109
_	15,451,901	_	1,025,344	_	11,142,947	_	-	_	133,156,434	_	144,762,728	_	122,418,176
\$_	(12,439,987)	\$	844,454	\$	(6,154,293)	\$	97,084,028	\$_	64,454,637	\$	80,014,510	\$_	60,763,549

Schedule 1

Schedule of Change in Operating Accumulated Surplus For the year ended December 31, 2019

		Actual 2019		Budget 2019		Actual 2018
Revenue						
Taxes for municipal purposes	\$	90,205,710	\$	90,084,654	\$	85,645,660
User fees and other revenues		45,678,005		44,172,582		42,266,363
Government transfers		2,955,216		3,475,093		2,490,693
Development Revenue		1,081,524		1,820,014		949,219
Interest and investment income		4,018,149		1,702,988		3,373,244
Gaming revenues		1,703,170		1,500,000		1,781,613
Refinancing and other gains	_	<u>6,141,470</u>	_	1,500,000	_	1,766,211
		151,783,244		144,255,331		138,273,003
Expenses						
Protective services		37,845,703		41,567,670		36,087,716
Transportation services		9,991,720		12,736,099		8,545,361
Recreation and cultural		16,926,935		20,376,452		16,562,565
Water utilities		11,552,263		13,761,971		11,567,117
Sewer utilities		9,777,038		11,378,834		9,070,009
General government		14,885,747		16,893,965		13,571,485
Public and environmental health	_	<u> 10,919,570</u>	-	6,717,974	_	<u>5,845,814</u>
		111,898,976		123,432,965		101,250,067
Annual Surplus		39,884,268		20,822,366		37,022,936
Internal transfers						
Transfers to capital funds		(8,727,102)		(16,258,668)		(6,041,110)
Transfers to reserves		<u>(34,223,273</u>)	-	(6,927,178)	-	(29,346,232)
Increase (decrease) in operating accumulated surplus		(3,066,107)		(2,363,480)		1,635,595
Operating accumulated surplus-beginning of year	_	33,423,372	_	33,423,372	-	31,787,778
Operating accumulated surplus-end of year (Note 14)	\$_	30,357,265	\$_	31,059,892	\$_	33,423,372

Schedule 2

Schedule of Change in Capital Funds For the year ended December 31, 2019

Revenue		Actual 2019		Budget 2019		Actual 2018
Subdivision infrastructure contributions Government transfers Development fees Other capital contributions Disposal of land available for sale Disposal of tangible capital assets Total Revenue	\$	34,156,244 2,472,152 13,374,516 570,237 (2,403,416) (3,960,008) 44,209,725	\$	20,000,000 11,781,331 46,170,150 2,025,426 - - 79,976,907	\$	29,727,691 2,371,444 13,680,732 1,157,672 (1,119,509) (2,117,375) 43,700,655
Expenses Amortization Total Expenses		<u>21,257,458</u> 21,257,458		<u>21,329,763</u> 21,329,763		<u>21,168,109</u> 21,168,109
Annual Surplus		22,952,267		58,647,144		22,532,546
Internal Transfers Transfers from revenue funds Transfers from reserves		8,727,102 34,198,741		16,258,668 67,328,202		6,041,110 23,975,842
Increase in capital funds		65,878,110		142,234,014		52,549,498
Capital funds - beginning of the year	1	L <u>.021.045.792</u>	1	,021,045,792		968,496,294
Capital funds - end of the year (Note 14)		L,086,923,902	\$ <u>1</u>	,163,279,806	\$ <u>1</u>	.,021,045,792

Schedule 3

Schedule of Change in Reserves For the year ended December 31, 2019

	Actual 2019			Budget 2019		Actual 2018
Revenue and Transfers						
Revenue						
Interest and investment income	\$	1,618,102	\$	545,000	\$	1,208,067
Add (less)						
Internal transfers						
Transfers from revenue funds		34,223,273		6,927,178		29,346,232
Transfers to capital funds		(34,198,741)	_	(67,328,202)	_	<u>(23,975,842</u>)
Increase (decrease) in Reserved Accumulated Surplus		1,642,634		(59,856,024)		6,578,457
Reserved Accumulated Surplus - Beginning of the Year		<u>104,234,050</u>		104,234,050	_	<u>97,655,593</u>
Reserved Accumulated Surplus - End of Year (Note 14)	\$	<u>105,876,684</u>	\$_	44,378,026	\$	104,234,050

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Continuity Schedule of Debenture Debt For the Year Ended December 31, 2019

	Date of Issue/Maturity	Bylaw/MFA	Function/Purpose	Interest Rate
Long Term Debts				
	Apr 2005/2027	6246/93	Recreation/Downtown Civic Properties	5.7 %
	Apr 2005/2027	6246/93	General Government/Downtown Office Complex	5.7 %
	Dec 2006/2026	6246/99	General Government/Downtown Office Complex	5.0 %
	Oct 2012/2027	6560/121	Protective Services/Animal Shelter	2.9 %
	Oct 2012/2037	6559/121	Public Health/Cemetery Expansion	2.9 %
	Oct 2012/2037	6679/121	Public Health/Cemetery Expansion	2.9 %
			Subtotal	
LESS:				
Sinking Funds				
	Dec 2006/2026	6246/99	General Government/Downtown Office Complex	5.0 %
	Oct 2012/2027	6560/121	Protective Services/Animal Shelter	2.9 %
	Oct 2012/2037	6559/121	Public Health/Cemetery Expansion	2.9 %
	Oct 2012/2037	6679/121	Public Health/Cemetery Expansion	2.9 %
			Subtotal	210 //

Net Amount

Dec 31, 2018 Balance Outstanding	New Debt Issued During the year		Principal/ Sinking Fund Payments		Sinking Fund Earnings		2019 Balance Outstanding	Interest Paid/ Earned For The Year	
									_
\$ 13,642,382	\$ -	\$	1,352,575	\$	-	\$	12,289,807	\$ 716,109	
1,891,936	-		187,558		-		1,704,378	99,301	
16,300,000	-		-		-		16,300,000	815,598	
625,000	-		-		-		625,000	18,175	
1,520,000	-		-		-		1,520,000	44,201	
 700,000		_	-	_	-		700,000	20,356	
34,679,318	-		1,540,133		-		33,139,185	1,713,740	
0.000.005			E 47 000		005 007		0 470 054	005 007	
8,290,665	-		547,382		335,807		9,173,854	335,807	
209,033	-		31,213		8,656		248,902	8,656	
244,425	-		36,499		10,121		291,045	10,121	
 112,564		_	16,809	_	4,661	_	134,034	4,661	
8,856,687	-		631,903		359,245		9,847,835	359,245	
\$ 25,822,631	\$	\$	2,172,036	\$	359,245	\$	23,291,350	\$1,354,495	1

Schedule 5

Schedule of Tangible Capital Assets

For the year ended December 31, 2018

	 Land ²	Building	Transportation Network	Storm System
Historical Cost ¹ Opening cost Additions Disposals	\$ 234,687,063 \$ 28,030,143 (39,283) 262,677,923	100,054,517 \$ 23,431,970 (1,752,238) 121,734,249	351,769,498 \$ 759,530 <u>(3,479,219</u>) 349,049,809	281,458,765 8,654,279 <u>(788,582</u>) 289,324,462
Accumulated Amortization Opening balance Amortization expense Effect of disposals	 - - - -	51,385,794 2,658,239 (1,282,154) 52,761,879	125,091,397 6,321,377 (2,039,216) 129,373,558	66,080,764 3,898,806 (229,119) 69,750,451
Net Book Value as at December 31, 2019	\$ 262,677,923 \$	68,972,370 \$	219,676,251 \$	219,574,011
Net Book Value as at December 31, 2018	\$ 234,687,064 \$	48,668,722 \$	226,678,101 \$	215,378,001

¹ Historical cost includes work in progress at December 31, 2019 of **\$36,971,312** (\$28,815,386 for 2018) comprised of: Land \$613,121 (\$49,572 for 2018); Buildings \$29,849,671 (\$7,420,131 for 2018); Transportation network \$777,851 (\$8,780,007 for 2018); Storm system \$163,785 (\$39,145for 2018); Fleet and equipment \$527,388 (\$152,645 for 2018); Technology \$116,834 (\$72,607 for 2018); Water system \$1,587,256 (\$9,619,524 for 2018); Sanitary system \$3,021,387 (\$626,208 for 2018); and Other \$314,019 (\$2,055,548 for 2018). Work in progress is not amortized.

² Additions to land are net of \$-Nil (\$-Nil for 2018) of land reclassified to inventory available for sale.

³ "Other" at net book value includes Furniture and Fixtures at \$745,594 (\$574,211 for 2018) and Structures at \$31,858,580 (\$23,269,078 for 2018)

	Fleet and		Technology	v	Notor System	50	niton Sustam	Othor ³		Totol
	Equipment		Technology	V	Vater System	38	initary System	Other ³		Total
\$	31,800,937	\$	12,058,862	\$	163,017,754	\$	179,781,905	\$ 40,340,527	\$	1,394,969,827
	2,288,325		1,403,614		8,676,926		9,028,164	9,858,890		92,131,841
_	(2,665,298)	_	(344,171)		(1,159,631)		(790,919)	 (693,829)	_	(11,713,170)
	31,423,964		13,118,305		170,535,049		188,019,150	49,505,588		1,475,388,498
	15,324,588		7,167,288		37,148,431		48,873,649	16,497,239		367,569,150
	1,436,338		873,239		2,412,002		2,616,083	1,041,374		21,257,458
	(2,268,322)		(341,089)		(646,772)		(309,293)	 (637,197)	_	(7,753,162)
	14,492,604	_	7,699,438	_	38,913,661		51,180,439	 16,901,416	_	381,073,446
\$	16,931,360	\$	5,418,867	\$	131,621,388	\$	136,838,711	\$ 32,604,172	\$	1,094,315,052
\$	16,476,349	\$	4,891,574	\$	125,869,323	\$	130,908,256	\$ 23,843,290	\$	1,027,400,678

Continuity Schedule of Reserves For the year ended December 31, 2019

	Balance Dec, 31, 2018	Interest Allocated
Reserve Funds		
Local Improvements	\$ 2,609,053	
Equipment Replacement	15,943,16	
Capital Works	8,793,102	2 240,381
Fire Department Capital Acquisition	10,385,423	3 214,758
Sanitary Sewer	1,526,779	9 34,105
Land	312,620	5 7,418
Total Reserve Funds	39,570,150	905,515
Reserve Accounts		
Specific Projects - Capital	11,697,240	· -
Specific Projects - Operating	6,017,409) -
Self Insurance	883,464	1 20,174
Police Services	9,544,600	6 203,597
Core Development	2,007,04	5 46,797
Recycling	2,961,57	5 72,835
Community Safety Initiatives	1,600,000) -
Building Inspections	3,393,078	3 77,775
Gravel Extraction	810,020	5 18,879
Community Works (Gas Tax)	401,52	18,681
Facility Maintenance	1,841,92	7 71,504
Snow Removal	850,06	L -
Park & Recreation Improvements	1,943,482	
Cemetery Maintenance	211,890) -
Infrastructure Sustainability (Town Centre Buildings)	493,820) -
Infrastructure Sustainability (Road Network)	2,961,69	5 84,769
Infrastructure Sustainability (Drainage)	1,644,023	3 45,683
Drainage Improvements	1,663,01	5 49,899
Critical Infrastructure	131,07	L 1,994
Infrastructure Grants Contribution	-	-
Gaming Revenues	2,135,048	3 -
Self Insurance (sewer utility)	154,38	5 -
Self Insurance (water utility)	132,740) -
Specific Projects (sewer utility)	5,187,320) -
Specific Projects (water utility)	5,997,452	2
Total Reserve Accounts	64,663,900) 712,587
Total Reserves	\$ <u>104,234,05</u> 0	<u> </u>

Transfers <u>Revenue Funds</u>		Transfers <u>Capital Funds</u>		Balance <u>Dec 31, 2018</u>
\$ -	\$	-	\$	2,634,001
3,439,063		(1,818,463)		17,947,672
5,914,024		(7,121,954)		7,825,553
1,660,670		(9,358,112)		2,902,739
-		(246,802)		1,314,082
431,816	_	-	_	751,860
11,445,573		(18,545,331)		33,375,907
4,014,915		(2,656,226)		13,055,935
1,424,306		-		7,441,715
(106,203)		-		797,435
422,232		(52,156)		10,118,279
573,444		(342,413)		2,284,873
471,501		-		3,505,911
(142,673)		(146)		1,457,181
-		-		3,470,853
10,720		-		839,625
595,205		(97,117)		918,291
618,553		(1,571,179)		960,805
-		-		850,061
1,716,385		(3,500,963)		158,904
89,853		(183,085)		118,658
(379,682)		(114,138)		-
3,620,970		(2,451,230)		4,216,204
818,802		(227,396)		2,281,112
1,301,317		(255,020)		2,759,211
(14,362)		(118,703)		-
-		-		-
716,240		(117,579)		2,733,709
6,504		-		160,889
6,504		-		139,244
3,822,322		(1,604,039)		7,405,603
3,190,847	_	(2,362,020)	-	6,826,279
22,777,700	_	(15,653,410)	-	72,500,777
\$ <u>34,223,273</u>	\$_	(34,198,741)	\$	105,876,684

Schedule of Guarantee and Indemnity Agreements for 2019

"This organization has no guarantees or indemnities under the Guarantees and Indemnities Regulation."

Prepared pursuant to the Financial Information Regulation, Schedule 1, Section 1 (1) (d)

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Schedule Showing the Remuneration and Expenses Paid to or on Behalf of Each Employee for 2019

1 Elected Officials

Name	Position	Remuneration	Benefits	Expenses
Dueck, Judy	Councillor	52,791.63	4,732.24	1,463.07
Duncan, Kiersten	Councillor	52,440.09	5,632.24	7,066.98
Meadus, Chelsa	Councillor	53,629.79	6,702.96	2,419.82
Morden, Mike	Mayor	123,159.32	6,143.68	4,832.86
Robson, Gordy	Councillor	51,824.90	5,280.16	1,190.66
Svendsen, Ryan	Councillor	52,815.86	352.08	2,726.37
Yousef, Ahmed	Councillor	52,725.46	6,702.96	3,906.84
Total All Elected Officials		\$ 439,387.05 \$	35,546.32 \$	23,606.60

2 Employees

Name	Job Title		Remuneration	Expenses
Albrecht, Michael	Tradesperson 2		80,545.32	2,391.98
Alijani, Arash	Site Grading Technologist		79,427.11	-
Andre, Colin	Network Analyst		85,488.89	589.83
Armour, Douglas	Assistant Fire Chief Prevention & Operations	*	148,715.28	2,465.06
Armstrong, Fred	Manager, Corporate Communications	*	127,449.32	671.53
Balatti, Christa	Manager, Health and Wellness	*	123,083.88	2,485.09
Barrett, Kevin	Fire Training Officer		138,380.07	170.46
Baski, Michelle	Planner 2		99,828.12	353.60
Baski, Sebastian	Fire Fighter		115,005.10	30.00
Bayley, Christopher	Fire Captain		134,353.74	55.00
Bean, Joshua	Fire Fighter		119,399.29	2.00
Benson, Laura	Director, Corporate Administration	*	136,258.68	8,235.40
Betker, Teresa	Administrative Assistant	*	75,958.82	29.29
Bevilacqua, Jim	Fire Captain		144,133.93	30.00
Bhandari, Anita	Manager, Integrated Talent Management	*	121,445.16	3,499.65
Billard, Aaron	Parks Operation Supervisor		85,299.32	811.69
Bitcon, Stan	Supervisor 2		118,012.17	774.92
Boag, David	General Manager, Parks, Recreation & Culture	*	188,915.58	1,363.40
Boehmer, Jeffrey	Engineering Technologist	*	87,191.74	2,739.43
Bonderud, Edward	Fire Fighter		101,930.26	-
Bonifazi, Marco	Fire Fighter		112,949.95	600.00
Bosma, Richard	Business Operations Coordinator		76,145.95	1,952.61
Boyce, Jeffrey	Field Arborist		77,164.90	758.86
Bruce, Robert	Fire Fighter		116,772.23	-
Brummer, Russell	Manager, Business Operations		100,490.90	1,895.55
Canning, Michael	Manager, Infrastructure Development	*	122,834.25	1,286.95
Carmichael, Rhys	Fire Fighter		101,604.78	-
Carter, Christine	General Manager, Planning and Development	*	184,922.83	1,177.14
Christensen, Robert	Fire Captain		135,180.89	30.00
Christiansen, Mark	Tradesperson 2		80,502.17	575.83
Christianson, Paula	Supervisor 2		77,336.97	1,133.86
Chui, Yvonne	Manager, Arts & Community Connections		122,260.12	3,392.44
Cillis, Paul	Engineering Inspector 3	*	77,879.38	75.29
Clegg, Douglas	Fire Fighter		81,349.39	180.00
Clelland, James	Assistant Fire Chief - Prevention & Emergency Program	*	138,229.92	2,918.47
Collard, Shaun	Fire Fighter		107,658.30	28.00
Collette, Michelle	Environmental Technician	*	77,617.12	1,585.93
Cook, Debbie	Municipal Reader		90,159.16	-
Cooke, David	Manager, Business Solutions	*	131,287.14	2,458.86
Cooper, Wendy	Planner 1		90,409.98	1,290.66
Cote, Glen	Supervisor 2		77,365.90	575.83
Cote-Rolvink, Stephen	Chief Building Officer	*	160,238.44	1,935.43
Cotroneo, Tony	Manager, Youth and Neighbourhood Services	*	119,523.77	1,860.51
Cotter, Steve	Fire Fighter		109,717.69	-
Crabtree, Christina	Acting General Manager, Corporate Services		145,940.93	1,391.35
Cramb, Donald	Manager, Recreation	*	136,008.68	419.52
Crapo, Ryan	Tradesperson 2		86,226.56	1,140.12
Cratty, Jason	Equipment Operator IVA / Truck Driver	*	77,098.88	-
Cummings, Travis	Fire Fighter		100,919.74	-
Dashti, Sanaz	Engineering Technologist 1		79,181.63	59.43
D'Auteuil, Pierre	Water System Worker		75,296.63	2,124.24
Davis, Craig	Fire Fighter		138,538.68	405.00
Davis, Jeffery	Fire Fighter		108,388.28	133.00
Delmonico, Jordan	Fire Fighter		104,648.86	-

Prepared under the Financial Information Regulation, Schedule 1, Section 1 (1) (e) and Section 6 (2) (a-d), (3) and (6)

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Schedule Showing the Remuneration and Expenses Paid to or on Behalf of Each Employee

for 2019

	101 2019			
Denton, Darrell	Manager, Property & Risk	*	126,320.98	3,963.84
Dingwall, William	Manager, Utility Engineering	*	138,378.28	3,049.96
Dipalo, David	Tradesperson 2		81,959.92	125.00
Dorrell, Robert	Trades Supervisor		91,084.66	125.00
Douglas, Ana	Payroll Coordinator	*	80,770.93	120.00
Dyer, Robert	Trades Inspector		84,503.74	2,902.58
Elliott, Brent	Manager, Community Planning	*	118,566.50	2,991.11
Eng, Michael	Traffic & Transportation Technologist		92,583.82	1,714.78
Ettinger, Glenn	Fire Fighter		124,982.71	30.00
Exner, Howard	Fire Chief	*	166,310.06	2,580.38
Fedechko, Amelia	Planner 1		97,511.85	-
Forsyth, Janice	Coordinator Aquatics		88,562.32	260.59
Foster, Mary	Fire Lieutenant		111,751.74	1,051.32
Franklin, Steven	Fire Captain		139,122.96	30.00
Frederick, Petra	Community Coordinator		81,558.54	809.35
Friesen, Jesse	Fire Fighter		118,285.46	30.00
Gailling, Bruce	Electronics Technician		81,034.82	1,221.20
Gaudette, Christopher	Fire Fighter		113,258.91	-
Gaunt, Amanda	Confidential Secretary	*	76,246.28	-
Gill, Paul	Chief Administrative Officer	*	298,020.90	1,115.93
Gjaltema, Michael	Manager, Electro/Mechanical	^	113,079.36	2,633.81
Goddard, Charles	Director, Planning	*	153,633.51	4,634.68 2,744.03
Gorby, Erin	Manager, Parks & Open Space	^	105,755.15	
Gratzer, Franz	Supervisor 3		106,805.03	876.64
Grochowich, Amanda	Planner 1		88,597.49	1,637.75 607.48
Grootendorst, Arnold	Supervisor 2	*	75,061.29	
Guerra, Maria	Senior Project Engineer Plan Checker 2		128,076.77	1,392.13 1,351.53
Guingcangco, Teresa Guy, Ronald	Engineering Inspector 3		85,155.86 88,692.52	687.73
Hall, Diane	Planner 2	*	99,749.72	001.15
Hamilton, Josef	Fire Fighter		86,692.09	-
Hampton, Warren	Fire Fighter		108,069.64	-
Hansen, Damon	Fire Fighter		95,065.85	150.00
Harcus, David	Fire Captain		117,667.63	80.00
Haydu, John	Fire Fighter		123,654.37	-
Hewson, Glen	Trades Inspector		89,686.85	2,018.28
Honarmand, Shahrzad	Engineering Technologist		82,987.11	1,811.30
Hopper, Clinton	Fire Lieutenant		110,436.02	2,139.00
Howe, Stephanie	Facilities Project Coordinator		78,129.20	572.91
Howe, Steven	Fire Fighter		109,459.95	-
Irani, Purvez	Manager, Transportation	*	137,245.51	1,975.68
Irwin, George	Supervisor Mapping and Drafting		88,021.97	50.00
Jonat, Cameron	Fire Fighter		121,447.46	30.00
Jones, Maureen	Senior Manager, Police Services	*	114,153.89	670.43
Juurakko, Timo	Assistant Fire Chief, Community and Admin Services	*	150,885.08	1,441.80
Kabanov, Andrey	Fire Fighter		118,960.09	30.00
Kane, Sian	Coordinator Licences and Permits		80,690.28	549.31
Kelleher, Jonathan	Fire Fighter		106,334.46	-
Kelly, Paul	Electrical Inspector 1		91,295.38	965.37
Klaussner, Markus	Supervisor 2		78,498.33	546.53
Kopystynski, Adrian	Planner 2		101,380.28	1,041.68
Kovach, Natalie	Business Systems Analyst		98,402.72	7,568.02
Lackner, Andrew	Engineering Technologist		86,029.60	3,510.38
Lane, Kelly	Manager, Inspection Services	*	99,647.91	3,821.06
L'Arrivee, Michael	Building Inspector 1		95,330.55	1,761.05
Laxton, Shannon	Accountant 3		80,909.58	950.00
Lazzo-Hild, Andres	Financial Analyst		79,961.29	2,083.30
Lee, Chin-Kuan	Manager, Revenue & Collections	*	102,843.40	950.00
Lee, Joo Young	Business Systems Analyst		91,995.77	2,438.44
Lim, Dong Young	System Analyst I		75,324.87	566.54
Livingstone, Bruce	Business Retention & Expansion Officer		85,848.08	5,024.27
Loo, Thomas	Environmental Technician		77,601.01	1,277.77
Lowe, Derek Macdonald, Robert	Fire Fighter		85,519.56	601 10
Macdonald, Robert	Fire Fighter		118,030.09	684.43 1 917 36
Mah, Edwin Marfleet, William	Building Inspector 1 Fire Fighter		84,468.59 106,501.56	1,917.36 58.00
Matsui, Shawn	Bylaw Compliance Officer		75,464.07	558.63
McAusland, Andrew	Facilities Operations Supervisor		85,299.34	2,145.31
McCurry, Aaron	Supervisor 2		92,952.43	698.04
McDougall, Malcolm	Supervisor 2 Supervisor, Horticulture Arboriculture Sports Field		85,299.32	1,381.08
McIntosh, Nicolas	Tradesperson 2		80,354.63	692.23
	· · · · P · · · · · · · · · · ·			002.20

Schedule Showing the Remuneration and Expenses Paid to or on Behalf of Each Employee

for 2019

	101 2019			
McKee, Christopher	Fire Captain		125,344.41	-
McLeod, Kirk	Engineering Inspector 3		86,109.55	1,140.35
Melvin. Paula	Executive Assistant	*	77,092.44	_,
Messam, Brent	Engineering Technologist		95,623.53	4,305.82
				4,305.82
Michaud, Dayne	Fire Fighter		98,501.61	-
Middleton, Christopher	Tradesperson 2		82,552.94	20.00
Mikes, Daniela	Manager, Procurement	*	123,190.12	4,603.63
Millward, Michael	Manager, Facilities Operations	*	126,676.60	826.09
Moerman, Andrew	Electrical Inspector 1		87,586.45	1,030.26
Moore, Kelly	Fire Captain		134,629.57	30.00
Morin, Eric	Engineering Inspector 2		86,075.77	1,894.80
Myers, Mikaela	Marketing and Communications Coordinator		81,696.41	527.91
Nagra, Dhaminder	Human Resources Advisor, Integrated Talent Management	*	90,925.50	1,244.41
Nairn, Cale	Tradesperson 2		94,818.36	1,240.83
	-			
Narayan, Sureshwar	Senior Analyst Programmer		100,667.57	2,973.96
Neufeld, Chad	Park Planning Technician		90,470.00	2,028.11
Nichols, Stephanie	Deputy Corporate Officer	*	75,535.43	-
Nikula, Matthew	Fire Fighter		119,075.56	-
Nolan, Catherine	Corporate Controller	*	143,514.38	5,475.62
Ogilvie, Ralph	Fire Prevention Officer		102,758.82	-
Oleschak, Walter	Superintendent Roads and Fleet		124,945.94	1,381.88
Ollenberger, Rachel	Engineering Technologist 1		81,488.67	396.24
Orsetti, Michelle	Director, Bylaw and Licensing Services	*	123,562.53	691.11
	-	*	112,343.18	
Ozeroff, William	Manager, Permit Services	~		1,488.76
Patel, Brian	Coordinator Core Area		81,936.66	845.58
Perkin, Kevin	Fire Captain		124,969.75	98.46
Pollock, David	General Manager, Engineering Services		181,591.61	1,573.76
Pope, Danielle	Director, Recreation	*	141,517.76	2,448.82
Porter, Gary	Fire Captain		147,263.03	1,588.28
Pym, Mike	Environmental Planner 1		91,491.61	2,006.18
Quinn, Frank	General Manager, Public Works & Development Services	*	210,411.69	1,457.69
Ramsay, Devin	Fire Fighter		108,206.31	20.00
•				
Ramsay, Robert	Fire Captain		89,954.72	130.00
Richmond, Valoree	Director, Parks & Facilities	*	126,987.78	4,320.56
Rieu, Adam	Planner 1		78,783.33	1,170.10
Salsbury, Scott	Superintendent Sewerworks	*	122,311.25	3,343.78
Schmidt, Kristofer	Water System Worker		81,524.14	738.41
Schramm, Aaron	Supervisor 3		87,343.99	738.41
Schurer, Oliver	Business Systems Analyst		96,748.84	650.57
Schwaiger, Harry	Building Inspector 1		86,555.73	1,921.00
Senay, Catherine	Court Liaison Officer	*	96,895.65	1,021.00
•		*		-
Serediuk, Sean	Manager, Infrastructure and Security Services	*	114,087.32	2,364.69
Seward, Adam	Fire Lieutenant		132,988.33	97.14
Silva, Valdemar	Equipment Operator 4A	*	76,215.84	80.70
Slevin, Darlene	Coordinator Volunteer/Special Events		81,808.07	1,032.04
Snow, Roy	Fire Lieutenant		131,969.74	30.00
Speers, David	Coordinator Health Wellness		81,980.85	616.03
Stetin, Velimir	Engineering Technologist		84,539.37	1,913.92
Stewart, Michael	Fire Training Officer		149,441.79	110.00
		*		
Storey, James	Director, Engineering Operations	~	157,060.38	2,662.18
Stott, Rodney	Environmental Planner 2		99,749.73	575.10
Stripp, Mitchell	Supervisor Electrical Mechanical		125,549.40	-
Swift, Kelly	Acting Chief Administrative Officer	*	234,906.68	3,693.50
Szostek, Gail	Environmental Coordinator	*	91,491.61	4,239.57
Taylor, Adam	Fire Fighter		110,476.90	30.00
Thind, Amandeep	Network Support Specialist		91,556.22	754.35
Thompson, Christopher	Fire Fighter		83,148.26	200.00
	Chief Financial Officer			
Thompson, Trevor		.4.	131,584.28	6,658.46
Todd, Thomas	Supervisor 3	*	94,028.79	2,720.48
Ulrich, Cynthia	Manager, Total Rewards	*	82,352.20	2,474.23
Van Dop, Michael	Deputy Fire Chief	*	150,072.42	3,728.46
Van Wordragen, Therese	Planning Technician		75,810.56	-
Vanderjagt, Ryan	Fire Fighter		113,774.47	115.00
Varcoe, Thomas	Supervisor 2		78,835.44	599.32
Veasey, Daryl	Meter Maintenance Worker	*	76,488.20	-
• •	Tradesperson 2		82,649.34	406.42
Veltin, George	-			400.42
Vinje, Brock	Fire Fighter		128,432.55	
Vinje, Bryan	Assistant Fire Chief, Training and Safety	*	143,483.28	7,538.98
Virs, Nicholas	Fire Fighter		111,279.31	30.00
Walsh, Nichole	Purchasing Supervisor		81,785.40	5,935.00

Schedule Showing the Remuneration and Expenses Paid to or on Behalf of Each Employee

for 2019

Wetherill, Michelle	Manager, Human Resources	*	137,734.77	757.74
Wicklund, Everett	Supervisor 3		81,720.29	281.45
Williamson, Dustin	Fire Fighter		95,308.72	-
Wilson, Davin	Superintendent Waterworks	*	121,316.60	3,090.31
Wing, Graham	Fire Fighter		107,946.94	-
Yan, Angela	Systems Analyst 2		84,369.00	1,226.40
Zezchuk, Edward	Trades Inspector		83,802.43	2,180.06
Zosiak, Lisa	Manager, Community Planning	*	105,138.11	4,404.40
Subtotal		\$	21,701,203.45 \$	263,825.54
Consolidated total of empl	oyees with remuneration less than \$75,000		15,156,418.43	102,305.21
Total All Employees		\$	36,857,621.88 \$	366,130.75
3 Reconciliation				
Total remuneration				
Elected Officials			439,387.05	
Other Employees			36,857,621.88	
Subtotal		\$	37,297,008.93	
Other reconciling Items				
	CPP	\$	1,161,187.32	
Employer portion of:	El		475,755.07	
	Accruals		(96,724.95)	
	WCB		431,534.73	
	Pension		3,438,370.00	
	Other employer costs		1,666,340.90	
	(Medical, Dental, etc.)			
s & Salaries per Consolidated F	inancial Statements,	\$	44,373,472	
al Report Page 53				

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* Remuneration includes payment of previously accrued amounts.

Statement of Severance Agreements for 2019

There were 3 severance agreements under which payment commenced between the City of Maple Ridge and its non-unionized employees during the fiscal year 2019

These agreements represent between 2 to 11 months of compensation.*

* "Compensation" was determined based on salary and benefits

Prepared under the Financial Information Regulation, Schedule 1, Section 6 (7) (a, b)

Schedule Showing Payments Made for the Provision of Goods or Services for 2019

1) Alphabetical list of suppliers who received aggregate payments exceeding \$25,000

Supplier Name	Aggregate amount paid to supplier
0946235 BC Ltd	\$151,950.75
Abbotsford Chryler Dodge Jeep	\$51,278.08
Absolute Industrial Mechanical	\$34,703.45
Accent Glass & Locksmith	\$38,249.80
Action Environmental Services	\$42,285.54
Aecom Canada Ltd	\$32,521.07
Alouette River Management Society	\$66,680.00
Andrew Sheret Ltd	\$112,594.81
Ansan Industries Ltd	\$70,932.94
Aon Hewitt Inc	\$31,150.02
Aplin & Martin Consultants Ltd	\$244,515.61
April Meadows	\$48,543.50
Aptean Canada Corporation	\$99,462.49
Aqua Silva Resource Management	\$29,306.86
Associated Engineering (BC) Ltd	\$174,564.35
Astroturf West Distributor Ltd	\$1,461,810.00
Atlas Power Sweeping	\$32,156.25
ATS Traffic	\$122,795.48
AW Fire Guard & Supplies Ltd	\$46,229.32
BA Blacktop	\$4,035,368.95
Badger Daylighting LP	\$285,461.24
Barr Plastics Inc	\$28,196.34
Bartle & Gibson Co Ltd	\$192,189.47
BC Hydro	\$1,689,179.44
BC Institute of Technology	\$73,447.50
BC Municipal Safety Association	\$52,295.25
BC Plant Health Care Inc	\$34,453.17
BC Road Safe Inc	\$83,012.16
BC SPCA	\$407,588.87
BDO Canada LLP	\$45,354.75
Birdseye Office Inc	\$35,747.20
Black Press Group Ltd	\$62,311.49
Blue Mountain Business Park	\$36,531.31
Boileau Electric & Pole Ltd	\$299,615.73
Braun Geotechnical Ltd	\$59,545.00
Burke Recruiting Inc	\$28,018.20
C3 Mainline Inspections Inc	\$190,419.07
Cambie Roofing	\$51,257.28
Canada Pipe Company Ltd	\$110,820.79
Canadian Pacific Railway	\$63,776.75
Cascadia Sport Systems Inc	\$34,353.76
CDW Canada Inc	\$199,703.72
Cedar Crest Lands (BC) Ltd	\$6,609,816.99
Chandos Construction Ltd	\$6,363,311.14
Chase Office Interiors	\$33,633.08
City of Pitt Meadows	\$31,910.30
Cobing Building Solutions	\$200,740.00
Co-Pilot Industries Ltd	\$133,368.60
Corix Water Products	\$45,755.95
Craven Huston	\$79,057.16
CSDC Systems Inc	\$95,430.89
Cummins Western Canada	\$72,777.03
Curtis Personalized Health	\$76,141.66
Custom Blacktop	\$162,224.77
Dams Ford Lincoln Sales Ltd	\$113,283.01
Denis K. Walz law Corporation "In Trust"	\$1,817,315.14

Prepared under the Financial Information Regulation, Schedule 1, Section 1 (1) (f) and Section 7 (1) (a-c) and (2) (b)

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Schedule Showing Payments Made for the Provision of Goods or Services for 2019

Data get Inc \$253.05 DN Watts Flooring Ltd \$72.148.48 Dobby Poundry Ltd \$33.022.35 Dobby Construction Ltd \$13.20.567 Dougness Holdings Ltd \$147.854.22 Dark Resonstruction Ltd \$13.22.059.74 Dougness Holdings Ltd \$147.854.22 Drake Excavating \$979.157.99 DTM Systems Corporation \$53.149.74 Eagle West Crane & Rigging \$99.552.04 Econalite Canada Inc \$26.067.01 Econalite Canada Inc \$13.1182.44 Econolite Canada Limited \$107.421.84 First Truck Centre \$27.412.34 First Services Installation \$29.828.75 Forusseon Technologies Incorp \$29.828.75 Foreseons Technologies Incorp \$29.828.75 Freaser Valley Regional Library \$2.948.13.13 Freaser Valley Regional Library \$2.948.13.13 Freaser Valley Regional Library \$2.948.13.74 Freaser Valley Regional Library \$2.948.13.37 Freaser Valley Regional Library \$2.948.13.37 Fread Suring Di Ltd \$31.182.44	Supplier Name	Aggregate amount paid to supplier
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	Island Key Computer	\$225,524.32
	Jacks Automotive & Welding	\$151,237.30
Johnston Davidson \$221,825.36	Johnston Davidson	\$221,825.36

Schedule Showing Payments Made for the Provision of Goods or Services for 2019

Supplier Name	Aggregate amount paid to supplier
Justice Institute of BC	\$76,492.66
Kaake, Karen	\$29,760.20
Kerr Wood Leidal Associates	\$35,013.60
Lafarge Canada Inc	\$812,100.14
Laura Ballance Media Group Inc	\$25,200.00
Leaders Internaional Executive	\$51,091.70
Lehigh Materials	\$142,881.37
Linden, Charlene	\$49,083.14
Lordco Parts Ltd	\$92,584.99
M.A Mustonen-Hinds, Notary Public "In Trust"	\$662,229.74
Main Street 240 Ventures Ltd	\$35,235.00
Manulife Financial	\$1,206,736.54
Maple Leaf Disposal Ltd	\$146,946.35
Maple Ridge & PM Arts Council	\$682,260.53
Maple Ridge 2020 BC Summer Games Society	\$45,000.00
Maple Ridge Chrysler Jeep Dodge	\$47,754.53
Maple Ridge Historical Society	\$200,266.00
Marathon Surfaces Inc	\$204,894.90
Marine Roofing (1996) Ltd	\$111,620.93
McElhanney Consulting Services	\$492,953.95
	\$29.172.64
MDT Technical Services Inc Medical Services Plan	
	\$196,206.26
Mertin Nissan Ltd	\$73,200.12
Microsoft Corporation	\$30,470.07
Minister of Finance - Deptartment of Transportation	\$1,278,575.60
Miza Architects Inc	\$62,297.57
Motion Canada	\$25,857.94
MR PM Katzie Seniors Network	\$27,500.00
MRC Total Build Lp	\$2,184,746.68
Multitrends Inc	\$99,348.48
Municipal Insurance Association of British Columbia	\$790,879.06
Municipal Pension Plan	\$3,428,868.79
Murphy, Amanda	\$52,327.19
Nations First Contracting	\$31,815.00
Noble British Columbia	\$37,021.83
North of 49 Enterprises Ltd	\$90,691.12
Nova Pole International Inc	\$62,143.20
Novax Industries Corp	\$52,148.64
Now Solutions	\$90,721.12
Nustadia Recreation Inc	\$168,877.90
Ocean Marker Sports Surfaces	\$134,284.50
Ocean Pipe	\$48,893.86
Onsite Engineering Ltd	\$68,913.17
Open Storage Solutions	\$268,902.56
Opus Consulting Group Ltd	\$114,678.94
Oracle Corporation Canada	\$45,997.61
Organized Crime Agency of British Columbia	\$41,256.89
Pacific Flow Control Ltd	\$136,655.40
Pacific Surrey Construction	\$39,599.97
Paladin Technologies	\$45,012.57
Parkland Refining (BC) Ltd	
Paul Bunyan Tree Services	\$314,992.69
-	\$149,178.79 \$816 500.24
Pedre Contractors Ltd	\$816,590.24
Pit Stop Portable Toilets	\$35,326.02
Pitney Works	\$56,681.20

Schedule Showing Payments Made for the Provision of Goods or Services for 2019

Supplier Name	Aggregate amount paid to supplier
Polycrete Restorations Ltd	\$25,390.05
Pomerleau Inc	\$1,860,423.76
Prime Traffic Solutions Ltd	\$198,331.97
Progressive Fence Installation	\$33,589.50
Promix Concrete Ltd	\$34,848.38
Province of British Columbia - Employer Health Tax	\$517,402.29
PW Trenchless Construction Inc	\$1,987,321.43
Ranger Construction	\$33,816.88
Raybern Erectors Ltd	\$28,349.10
RCMP - Receiver General	\$38,022.04
RCMP - Receiver General	\$16,964,857.69
Re/Max Lifestyles Realty Ltd	\$37,500.00
Receiver General - Payroll Deduction	\$1,649,128.24
Resolution Reprographics Ltd	\$39,748.60
RF Binnie & Associates Ltd	\$153,289.34
RG Arenas (Maple Ridge) Ltd	\$1,114,516.67
Ricoh Canada Inc	\$191,022.92
Ridge Meadows Seniors Society	\$218,766.75
Ridge Meadows Recycling Society	\$2,696,919.22
Road Warrior Cutting	\$30,755.04
Rogers	\$129,006.94
Sandpiper Contracting LLP	\$400,511.13
Sanscorp Products Ltd	\$215,270.94
SAP Canada Inc	\$32,140.49
School District #42	\$2,830,348.63
Scottish Line Painting Ltd	\$199,368.61
Seismic 2000 Construction Ltd	\$170,041.45
SFE Ltd	\$81,497.45
Shape Architecture Inc	\$185,239.27
Shaw Business	\$28,224.00
Shaw Cablesystems	\$25,897.30
Sincic + Uhrich Architects	\$211,466.86
Smart-Tek Communications Inc	\$59,947.64
Southern & Associates	\$89,574.28
Spacemakeplace Design	\$67,100.00
Stak Fitness	\$31,393.72
Stantec Consulting Ltd	\$147,826.02
Staples - Corp Express Cda Inc	\$72,513.00
Stellar Power & Control Soluti	\$78,998.86
Stewart Mcdannold Stuart	\$381,445.19
Strata Plan LMS Commercial	\$185,314.08
Streetwise Traffic Controllers	\$160,314.08
Summit Earthworks Inc	\$407,596.34
Suncor Energy Products	\$489,364.67
Surrey Fire Service	\$102,411.75
-	\$104,649.95
Telus	
Tempest Development Group Tetra Tech Canada	\$163,567.08 \$45,808.03
The Get Go Inc	\$45,808.03 \$126,624,94
	\$126,624.94
Thunderbird Plastics Ltd	\$60,928.00
Tirecraft	\$43,413.69
Total Power Ltd	\$136,624.04
Triumph Traffic Industries Inc	\$52,611.90
Tundra Plumbing Ltd	\$159,819.73
Turning Point	\$66,068.33

Schedule Showing Payments Made for the Provision of Goods or Services for 2019

Supplier Name	Aggregate amount paid to supplier
Tybo Constructors Ltd	\$1,841,404.27
Unicorn Products Ltd	\$69,135.29
Union of BC Municipalities	\$35,622.50
Universal Cover Corp	\$193,171.72
Urban Lumberjack Tree Services	\$68,503.65
Urban Systems	\$80,367.58
Valley Geotechnical Engineering Services	\$46,333.26
Valley Traffic Systems Inc	\$71,020.94
Vane Lawn & Garden	\$114,237.38
VDZ+A Consulting Inc	\$26,887.56
Victoria Mobile Radio Ltd	\$28,442.02
Warrington PCI Management	\$1,277,412.23
Webbco Industrial Ltd	\$375,196.50
Wesco Distribution Inc	\$25,199.70
West Coast Elevator Services	\$27,961.29
West Coast Toyota	\$31,893.75
Western Oil Services Ltd	\$38,770.29
Westerra Equipment Lp	\$131,677.11
Westridge Security Ltd	\$384,661.68
Whisk Catering Ltd	\$32,620.54
Whitestar Property Services	\$261,380.99
Wilco Civil Inc	\$100,236.83
Windmill Flooring	\$86,260.69
Workers Compensation Board	\$517,387.08
Worldwide Turf Inc	\$28,350.00
WSP Canada Inc	\$209,209.62
X10 Networks	\$73,187.64
Xylem Canada Company	\$673,258.52
Yellowridge Construction Ltd	\$8,599,534.82
Young, Anderson - Barristers	\$34,362.99
Zone West Enterprises Ltd	\$52,649.68
Zoom Audio Visual Networks Inc	\$67,394.74
	\$117,171,636.15

Schedule Showing Payments Made for the Provision of Goods or Services for 2019

2) Consolidated total paid to suppliers who received aggregate payments of \$25,000 or less

\$ 4,691,804.21	
3) Total payments to suppliers for grants and contributions exceeding \$25,000	
Consolidated total of grants exceeding \$25,00036,200.00Consolidated total of contributions exceeding \$25,000-Consolidated total of all grants and contributions exceeding \$25,00036,200.00	
4) Reconciliation Total of aggregate payments exceeding \$25,000 paid to suppliers	\$117,171,636.15
Consolidated total of payments of \$25,000 or less paid to suppliers	\$ 4,691,804.21
Consolidated total of all grants and contributions exceeding \$25,000	36,200.00
Reconciling items	Explanation below
Total per Financial Statements, Expenditures & Expenses, Good & Services including Capita	\$ 124,038,806.00
Variance	\$ 2,139,165.64

Expenditures in the statements are on an accrual basis, whereas amounts paid are on a cash basis. It is important to note that not all payments are expenditures and that not all expenditures are payments. It is not practical to reconcile to those sets of data.

City of Maple Ridge

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